Equal Employment Opportunity/Affirmative Action Policy Statement

Michels Utility Services, Inc. ("Company") provides equal employment opportunity to all employees and applicants. The Company prohibits discrimination and harassment on the basis of race (including hairstyle or texture), creed, color, religion, sex (including pregnancy, childbirth, and related medical conditions), age, national origin/ancestry, disability, military and veteran status, sexual orientation, gender identity or expression, marital status, familial status, genetic information (including family medical history), wi2 [,)-11 (hi)6 (r)-4 (i)-4.6 (ng, pl)-all6 investigating and resolving complaints at the Company. The Company maintains and enforces a on harassment prevention, complaint procedures, and penalties for violations.

The Company's Equal Employment Opportunity (EEO)/Affirmative Action Policy is a policy document. All managerial personnel, supervisory personnel, and employees must share in the recensure the Company's compliance with the EEO/Affirmative Action Plan. This Policy is available site (www.michels.us)

_____) and is posted at all offices and job sites. Our EEO commitment appears on our company letterhead and all our employment advertisements.

The Company is interested in qualified job applicants. All employees are urged to refer qualified job candidates, including women, minorities, and those with disabilities, to the Company. In seeking referrals of craft workers from the union hall, we will specify that women, minorities, and those with disabilities are to be included in all such referrals. In soliciting bids for subcontracts, minority, female and disadvantaged business enterprise construction contractors and suppliers will be contacted.

cy, please contact the EEO Officer during normal business working hours (8 a.m. to 5 p.m. CST) at 920-3132.

It is the Company's intention that all actions and decisions will support the spirit of this Policy and gram. It is incumbent upon every employee to do the same. The Company does not tolerate retaliation or ats of retaliation against anyone who raises a concern under this policy or who assists with an internal or ernmental audit or investigation.

Dan Britz, President

1/01/2024

Date